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CARIBBEAN CEMENT COMPANY LIMITED

FORM OF PROXY

(BLOCK CAPITALS PLEASE)

I/We _____
NAME(S) OF SHAREHOLDER(S)

of _____
ADDRESS

being a Member/Members of Caribbean Cement Company Limited, hereby appoint,

Mr./Ms./Mrs. _____
NAME OF PROXY

of _____
ADDRESS

to be my/our Proxy to vote for me/us on my/our behalf at the at the Annual General Meeting of the Company
to be held virtually, via live webcast at 12:00p.m. on August 13, 2026, and any adjournment thereof.

Signed this day of 2026

(Signature)

Please indicate with an "X" in the spaces below how you wish your Proxy to vote on the resolutions listed below.
Unless otherwise instructed, the Proxy will vote as he thinks fit.

ORDINARY BUSINESS

RESOLUTIONS	FOR	AGAINST
1. Audited Financial Statements for year ended December 31, 2025		
Be it Resolved (a) That the Financial Statements for the year ended December 31, 2025, and the Reports of the Directors and Auditors thereon be adopted; and (b) That a final dividend of \$2.0854 per share be and is hereby declared payable out of the profits of the Company in respect of the year under review on October 15 th , 2026, with record date of August 28 th , 2026, and with an ex-dividend date of August 28 th , 2026.		
2. Appointment and Remuneration of Auditors		
Be it Resolved That KPMG, Chartered Accountants, having signified their willingness to continue in office as Auditors, be and are hereby appointed Auditors of the Company to hold office until the next Annual General Meeting, at a remuneration to be fixed by the Directors.		
3. Election of Directors		
i. Be it Resolved That Mr. Francisco Aguilera retiring by rotation pursuant to Article 96, of the Articles of Incorporation, being eligible for re-election, be and is hereby re-elected.		
ii. Be it Resolved That Mr. Hollis Hosein retiring by rotation pursuant to Article 96, of the Articles of Incorporation, being eligible for re-election, be and is hereby re-elected		
4. Remuneration of Directors		
Be it Resolved That the Board of Directors of the Company be and are hereby authorized to fix the remuneration of the Directors, in accordance with the Company's Articles of Incorporation.		

NOTES:

1. A member may appoint a proxy of his choice.
2. In the case of joint holders, the signature of one holder will be sufficient but the vote of the senior who tenders a vote, whether in person or by proxy, shall be accepted to the exclusion of the votes of the other joint holders, seniority being determined by the order in which the names stand on the register.
3. Where a proxy is appointed by a corporate member, the form of proxy should be executed under seal or signed by an officer or attorney duly authorised.
4. If the form is returned without any indication as to how the person appointed proxy shall vote, such proxy may exercise discretion as to how to vote or whether to abstain from voting on any resolution.
5. To be valid, the proxy form must be completed and deposited at the registered office of the Company, situated at Rockfort, Kingston addressed to "The Company Secretary" not less than 48 hours (excluding non-business days) before the time fixed for holding the Meeting. The Proxy Form should bear stamp duty of \$100.00. The stamp duty may be paid by adhesive stamps which should be affixed to this Form.
6. Any alterations made on this form should be initialed.

7. Members who appoint a person as proxy to attend virtually and vote at the meeting, are also required to register the attendance of the proxy via the following steps:

Visit <https://irengage.com/caribcement> and click on the **Event** or **Login/Register** button. Input your name and email address to create a profile, click the dropdown, select and complete the Proxy Registration Form that follows with the required information for both the shareholder and the person(s) being appointed as proxy. Once your registration is successful, you will receive a confirmation email.

Deadline to return the proxy form 10am on August 11, 2026.

Return to: **The Company Secretary**
Caribbean Cement Company Limited
Rockfort
Kingston